

Carlson Hotels Asia Pacific growth update

Contracted pipeline of 75 new hotels

18 new hotel openings in 2010

4 hotel signings in China this week

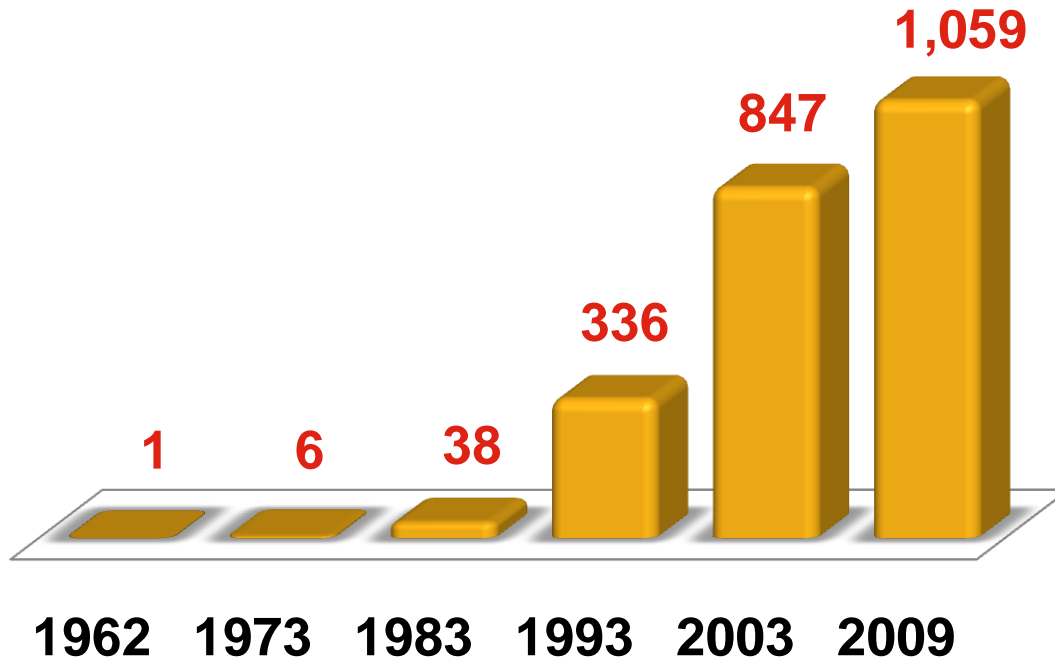
May 26, 2010



Carlson Today: a privately-held, global, hospitality and travel company

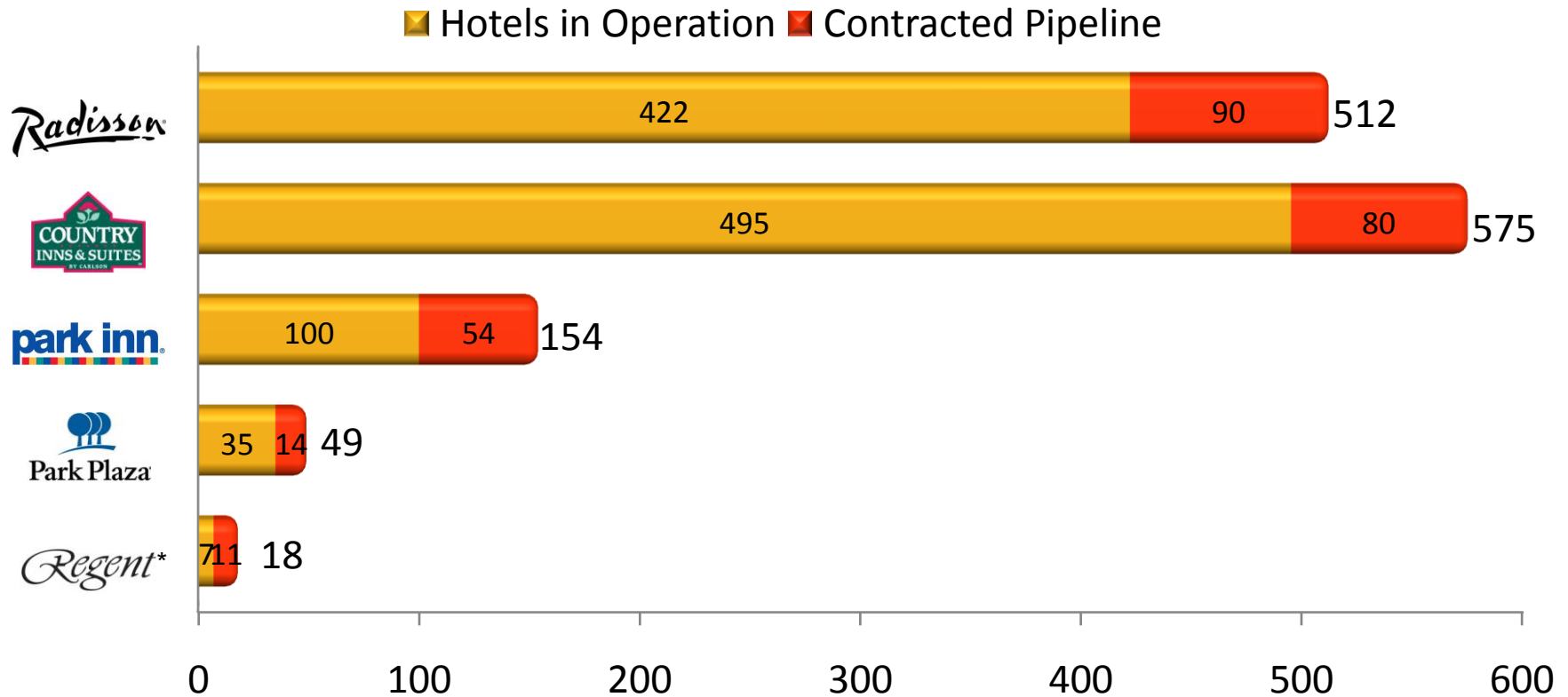


Carlson Hotels' global portfolio has grown to more than 1,000 hotels in operation



- 92 hotels added in 2009
- 68 new hotels signed in 2009

Carlson Hotels Has a Strong Brand Portfolio



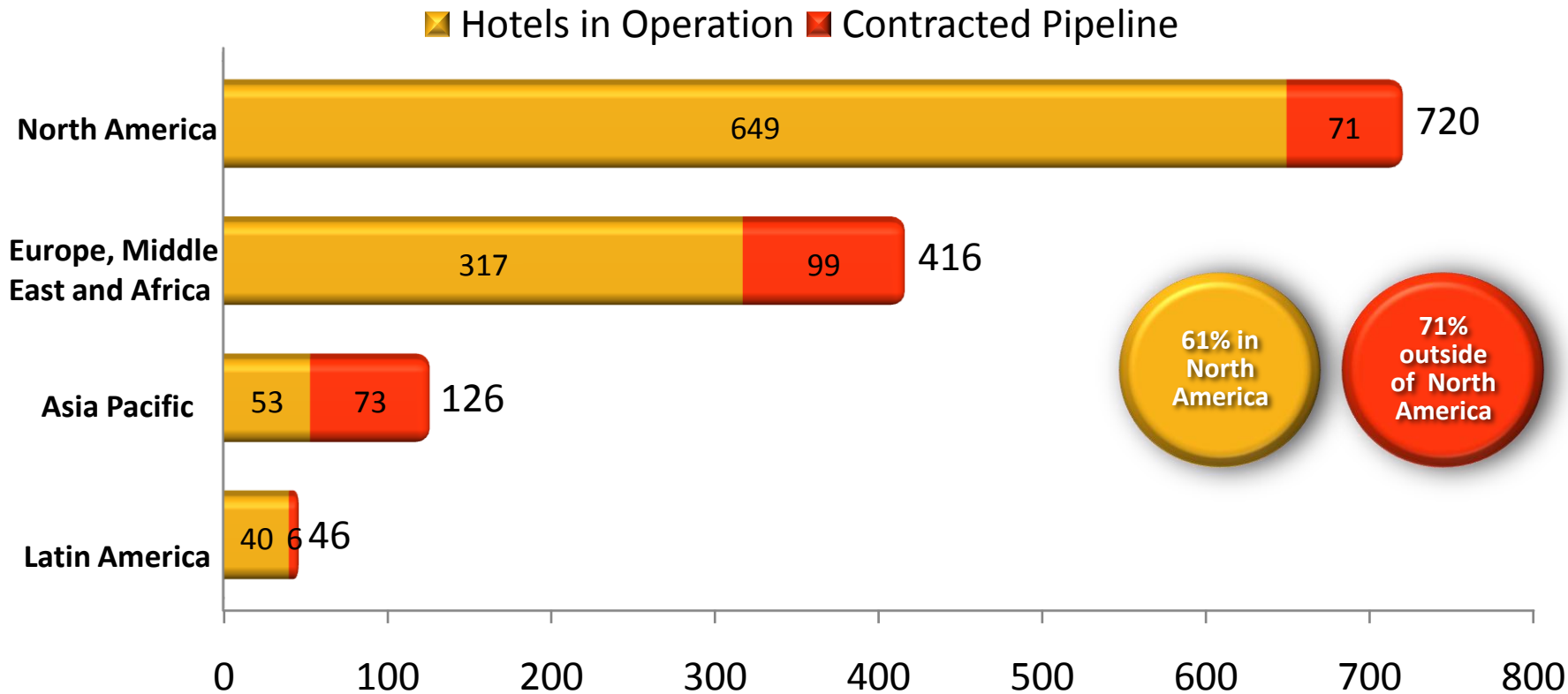
1,059 Hotels in Operation + 249 Contracted Pipeline = 1,308

* On April 16, 2010, Carlson and The Rezidor Hotel Group announced that they have entered into a definitive agreement with Formosa International Hotels Corporation (FIHC) under which FIHC will acquire the Regent luxury hotel business.

Note: As of December 31, 2009



Carlson Hotels Has a Contracted Pipeline of 249 Properties That Reflects its Rapid International Expansion

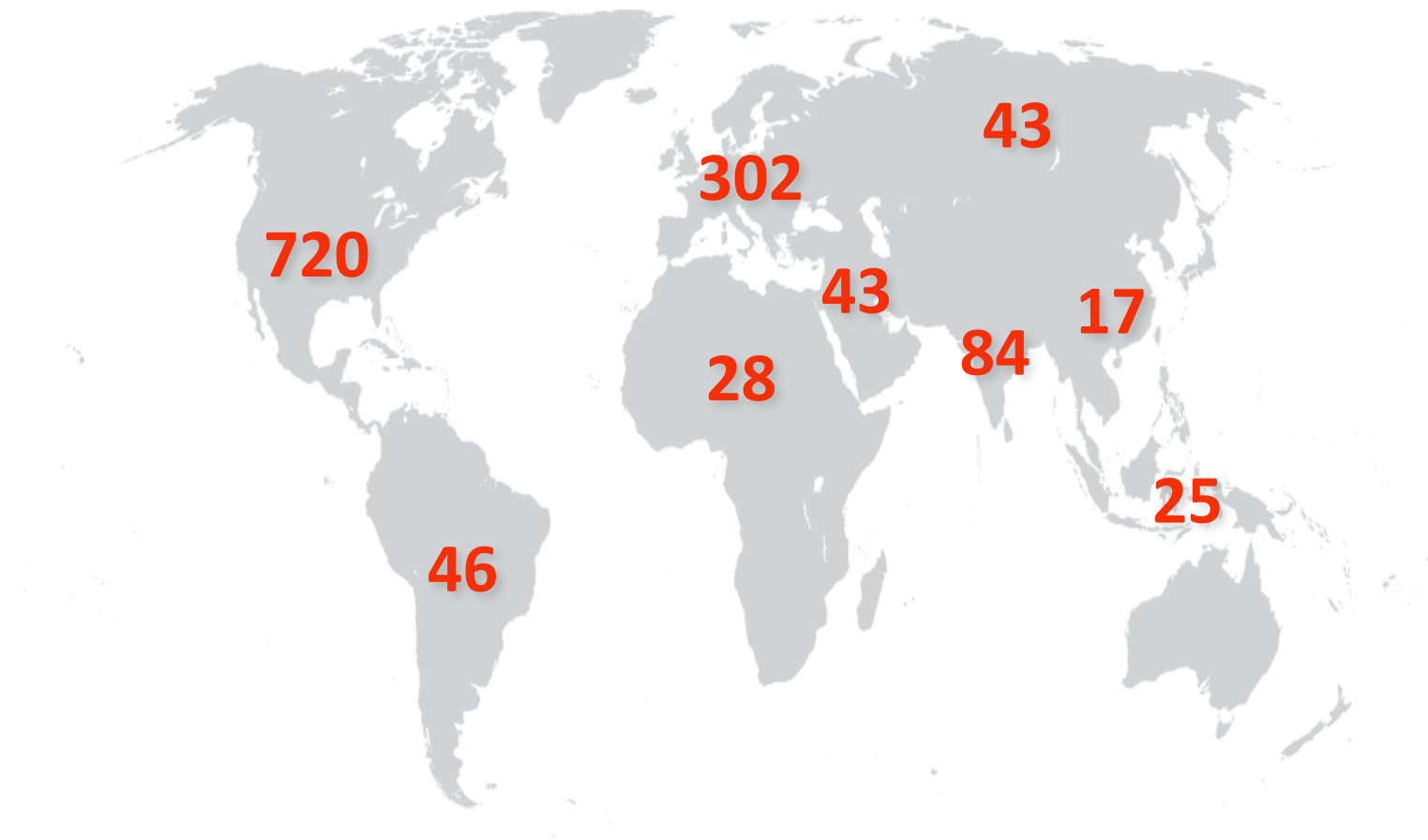


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Note: As of December 31, 2009

Carlson Hotels Has Become a Global Player

HOTELS IN OPERATION AND CONTRACTED PIPELINE



Note: As of December 31, 2009

Carlson Hotels in Asia Pacific



● Current locations:

- Australia
- Bangladesh
- Brunei
- China
- Fiji
- French Polynesia
- India
- Japan
- Nepal
- Thailand

● New locations:

- Maldives
- Pakistan
- Philippines

Asia Pacific portfolio by region

Region	Hotels in Operation	Hotels Under Development	Total Number of Hotels
India	28	55	83
China	9	11	20
Pacific & Rest of Asia	14	9	23
TOTAL	51	75	126

As of May 2010, excluding Regent

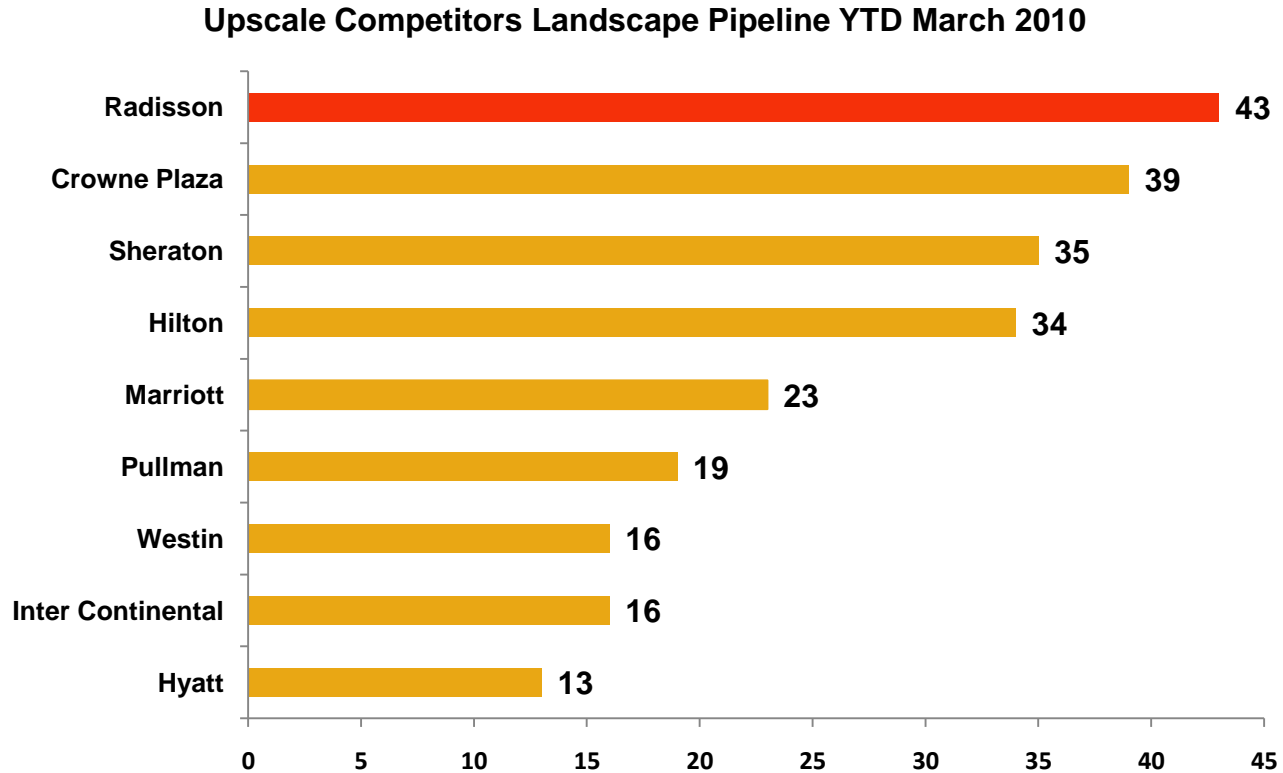
Asia Pacific portfolio by region

Brand	Hotels in Operation	Hotels Under Development	Total Number of Hotels
	29	43	72
	9	16	25
	10	14	24
	3	2	5
TOTAL	51	75	126

Radisson is the fastest growing upscale brand in Asia Pacific

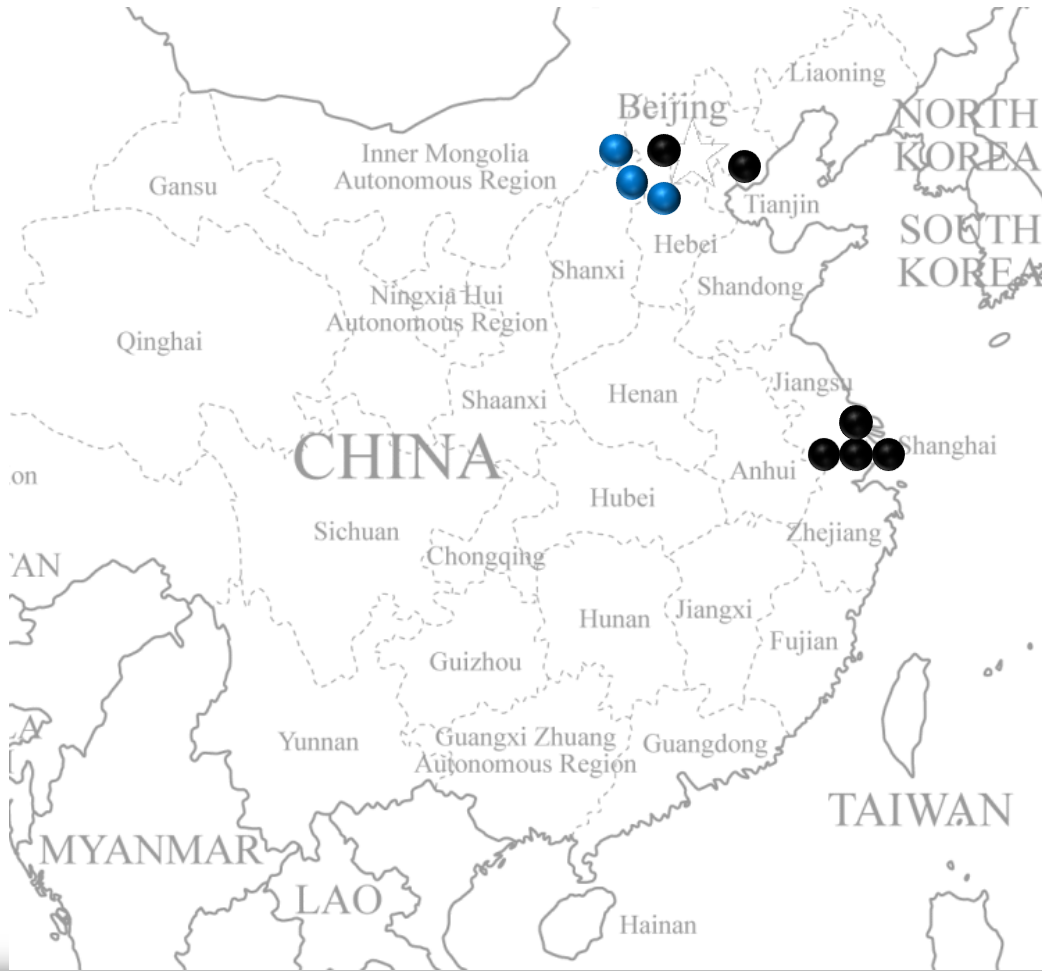
As of May 2010, excluding Regent

Radisson is the fastest growing upscale brand in Asia Pacific



Source: STR Asia Pacific Pipeline, March 2010. Radisson figures as of May 2010.

Location of China hotels in operation



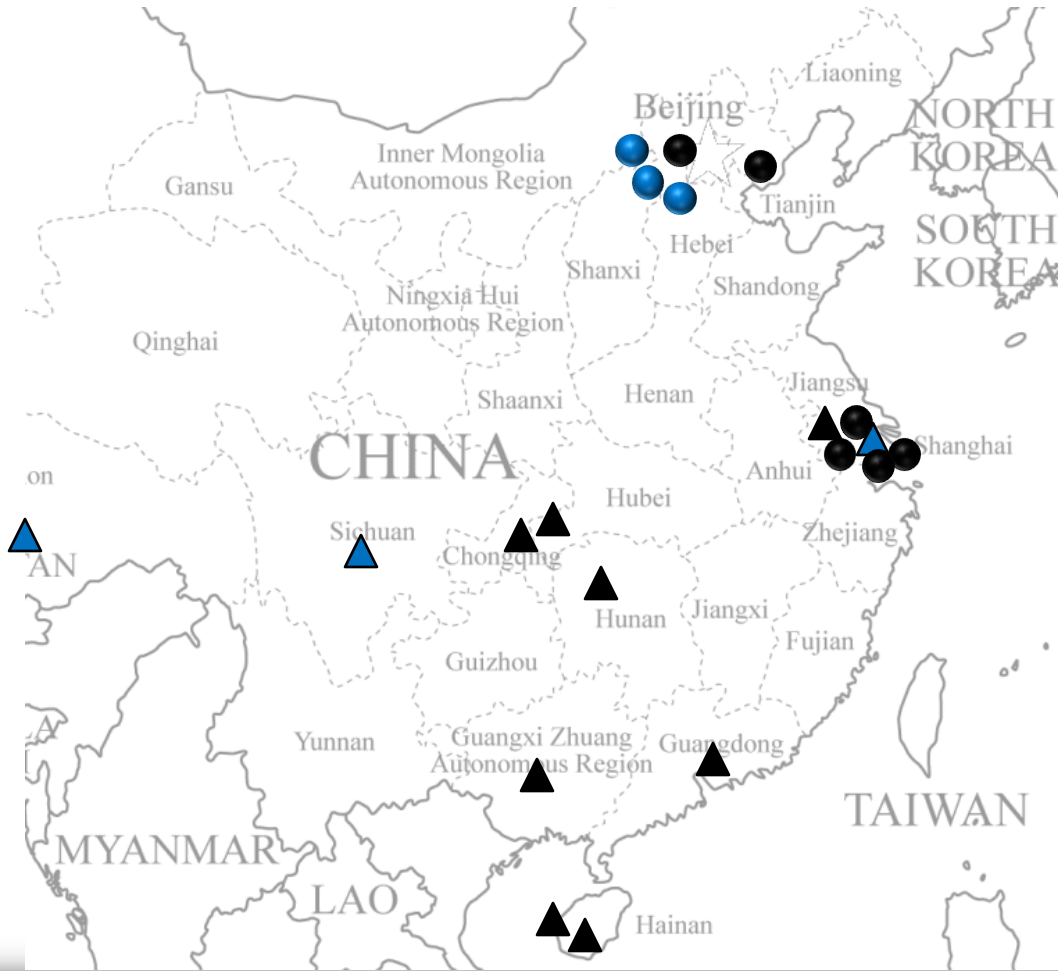
In operation	No. of hotels	No. of rooms
Radisson ●	6	1,975
Park Plaza ●	3	864

Location of China contracted pipeline



Contracted pipeline	No. of hotels	No. of rooms
Radisson ▲	8	2,480
Park Plaza ▲	3	654

Location of Carlson hotels throughout China



Total Portfolio	No. of hotels	No. of rooms
Radisson ● ▲	14	4,455
Park Plaza ● ▲	6	1,518



HOTELS THAT LOVE TO SAY YES!

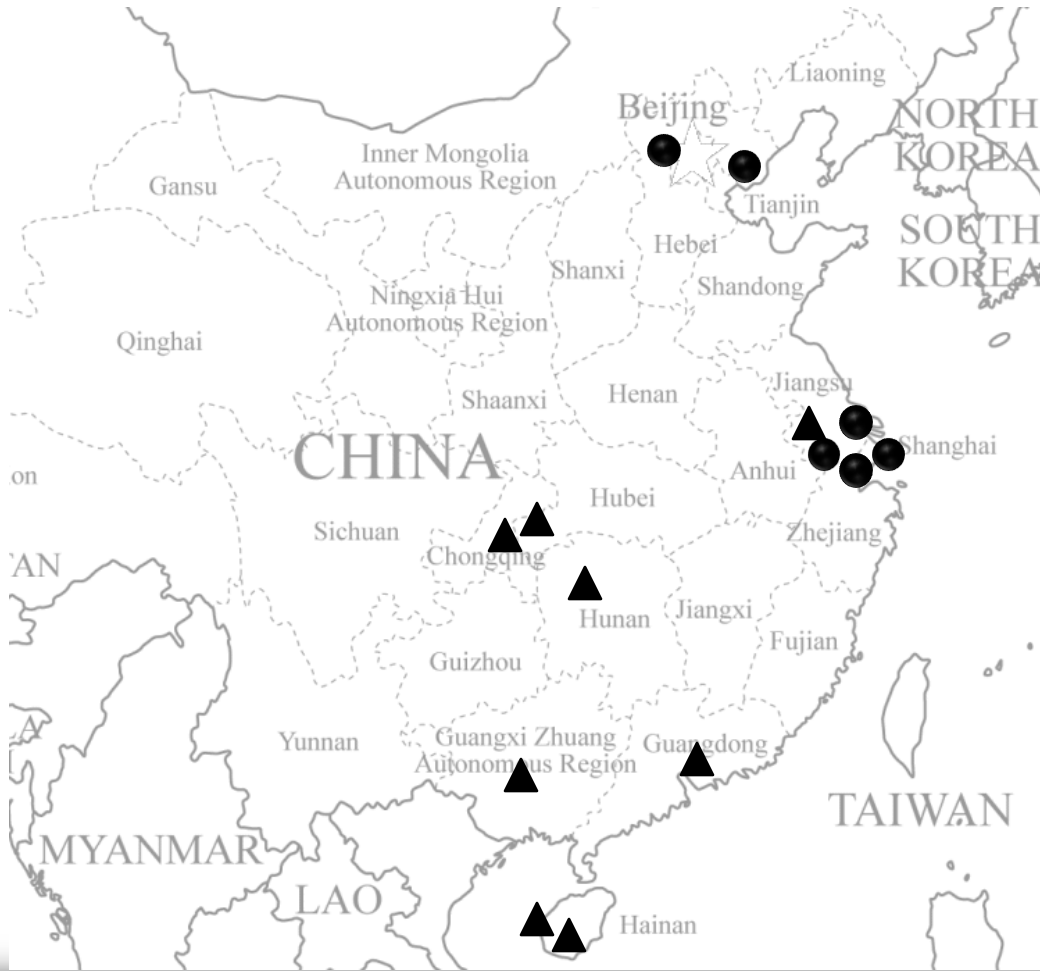


VIBRANT, CONTEMPORARY AND ENGAGING

- One of the world's leading brands
- Vibrant, contemporary and engaging hospitality, characterized by a unique Yes I Can! service philosophy
- First class hotels with a range of World of Radisson features that are empathetic to the challenges of modern travel, including the 100% Guest Satisfaction Guarantee
- Strong worldwide growth, focused on adding key hotels in major cities, airport gateways, leisure destinations and other important locations

Radisson

Radisson hotels in China



Total Portfolio	No. of hotels	No. of rooms
Radisson	14	4,455
In operation ●		
Radisson Hotel Pudong Century Park		
Radisson Hotel Shanghai Hong Quan		
Radisson Hotel Shanghai New World		
Radisson Plaza Hotel Tianjin		
Radisson Plaza Xing Guo Hotel Shanghai		
Radisson SAS Hotel Beijing		
Contracted pipeline ▲		
Radisson Hotel Liuzhou		2011
Radisson Plaza Hotel Chongqing Nan Bin Lu		2011
Radisson Hotel Chongqing Shapingpa		2012
Radisson Hotel Sanya Bay		2012
Radisson Plaza Hotel Sanya Lu Hui Tou		2012
Radisson Plaza Hotel Shenyang Hunnan		2012
Radisson Plaza Resort Huizhou		2012
Radisson Hotel Wuxi Hi-Tech Zone		2012

Radisson Plaza Hotel Tianjin (254 rooms)

- Located in the new financial hub of Hedong District
- All-day dining at Cafe@66, a contemporary European brasserie
- Several other dining options; Kushi, China Station, Purple and Lounge@66
- 1,700 sqm space includes 8 meeting rooms



Radisson Hotel Wuxi Hi-Tech Zone (196 rooms)

First Half of
2012

Location

- 4 km from the new train station which connects Shanghai to Beijing on the high speed railway
- 6 km from Wuxi airport

Facilities

- 5 villas, 21 suites and 170 guest rooms
- An all-day dining, a Chinese and a specialty restaurant
- 800 sqm ballroom, 4 function and 4 meeting rooms



Radisson Plaza Resort Huizhou (300 rooms)

First Half of
2012

Location

- Hawaii of the East – on a magnificent bay with a 16 km natural coastline

Facilities

- All day dining restaurant, a Chinese restaurant, a lobby bar and club lounge
- 1,000 sqm grand ballroom
- Day spa and health club with indoor swimming pool



Radisson Hotel Chongqing Shapingba (400 rooms)

First Half of
2012

Location

- Chongqing - one of China's fastest growing cities
- Second hotel in Chongqing. The first is Radisson Plaza Hotel Chongqing Nan Bin Lu

Facilities

- Choice of all day dining, speciality and Chinese restaurant
- 2 ballrooms, 3 function rooms and a boardroom





Smart, spirited service

- Trend setting designs that capture the energy and style of each individual location
- Full service, upper midscale hotels for business and leisure travelers
- Award winning meeting facilities
- Excellent value proposition that encourages staff to go out of their way to show their appreciation to their guests
- City centre locations

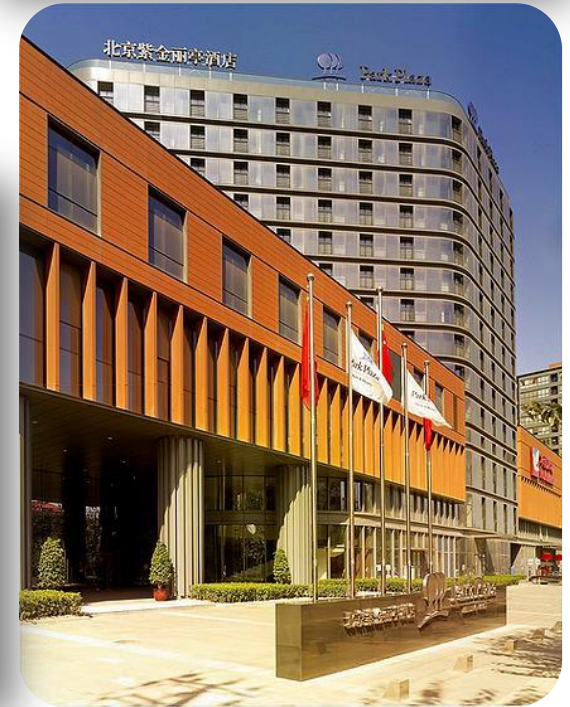
Park Plaza hotels in China



Total Portfolio	No. of hotels	No. of rooms
Park Plaza	6	1,518
In operation ●		
Park Plaza Beijing Science Park		
Park Plaza Beijing Wangfujing		
Park Plaza Beijing West		
Contracted pipeline ▲		
Park Plaza Chengdu South		2010
Park Plaza Lhasa City Centre		2011
Park Plaza Shanghai Hong Qiao		2012

Park Plaza Beijing West (262 rooms)

- Located at the heart of the emerging Wukesong business circle
- Real Eastern Dining; Chinese restaurant with private rooms
- Grand ballroom and 5 function rooms
- Fully equipped gym and yoga and sauna rooms



Park Plaza Chengdu South (254 rooms)

December
2010

Location

- Airport hotel located two kilometres or five minutes away from the Chengdu International Airport

Facilities

- All-day dining restaurant with private dining rooms
- Up to 5 meeting rooms
- Lobby lounge and bar, gym and business centre

